# Management of uncertain pairwise comparisons in AHP through probabilistic concepts 

J. Benítez ${ }^{\text {a }}$, S. Carpitella ${ }^{\text {b }}$, A. Certa ${ }^{\text {b }}$, J. Izquierdo ${ }^{\text {a }}$<br>${ }^{a}$ Instituto de Matemática Multidisciplinar (IMM), Universitat Politècnica de València<br>${ }^{b}$ Dipartimento dell'Innovazione Industriale e Digitale (DIID), Universitá degli Studi di Palermo


#### Abstract

Fast and judicious decision-making is paramount for the success of many activities and processes. However, various degrees of difficulty may affect the achievement of effective and optimal solutions. Decisions should ideally meet the best trade-off among as many of the involved factors as possible, especially in the case of complex problems. Substantial cognitive and technical skills are indispensable, while not always sufficient, to carry out optimal evaluations. One of the most common causes of wrong decisions derives from uncertainty and vagueness in making forecasts or attributing judgments. The literature shows numerous efforts towards the optimization and modeling of uncertain contexts by means of probabilistic approaches. This paper proposes the use of probability theory to estimate uncertain expert judgments within the framework of the analytic hierarchy process and, more specifically, within a linearization scheme developed by the authors. After describing the necessary probabilistic concepts of interest, the main results are developed. These results can be summarized as using various kinds of random variables with uncertainty embodied in undecided pairwise comparisons. A case study focused on the maintenance management of an industrial water distribution system exemplifies the approach.


Key words: Decision making; uncertainty; probability; industrial management

## 1 Introduction and literature review

The output of a generic decision-making process consists in selecting and implementing the most appropriate solution to achieve the best level of performance. That decision is expected to be conducted in the most reliable way, seeking to maximize the effects derived from positive factors, and to simultaneously minimize the negative factors.

Broadly speaking, decision-making processes are continuously accomplished in problem-solving contexts to positively contribute to activities in business and in non-business fields. Results, especially in the case of competitive business processes, need to be continuously improved by undertaking faster and better decision-making. This is true, for instance, in the case of investment processes [12], for which advanced management methods should be studied and implemented
with the aim of strengthening competitiveness and innovation. With this perspective, various degrees of difficulty may characterize the achievement of an effective solution. Indeed, the most important problems to be resolved are often the most complex as well.

When facing a highly complex problem, making a decision that represents the best trade-off among all the involved factors is not straightforward. Substantial cognitive and technical skills are needed to carry out optimal evaluations [14]. According to [17], one of the most common causes of such complexity derives from uncertainty and vagueness in making forecasts, or in attributing judgments concerning certain aspects of the decision to be made. The author underlines that contradictory conclusions may appear after changing methods and paradigms.

As asserted by Yager and Kreinovich [30], benefits related to a certain decision frequently depend on situations beyond our control, even when rigorous and reliable decision-making procedures are followed. Johnson et al. [13] accept that decisions are not often derived from a condition when the evidence is available. In fact, decision-makers may infer the most likely solution while being ignorant about relevant features concerning the problem under analysis.

Regarding this aspect, Shah et al. [27] observe that the literature mainly stresses how human judgment usually tends to underestimate the probability of negative consequences, being sometimes unrealistically overoptimistic. However, the authors apply five tests to observe this phenomenon without noticing traces of bias due to a general human tendency to optimism, thus confirming the vast complexity of human cognition. Proper methodologies should support this cognition, especially in the presence of missing information. For example, Soroudi et al. [28] face a problem of renewable electricity supply and highlight uncertainties due to the extremely volatile nature of wind power. In particular, they develop the Information Gap Decision Theory to properly handle unknown events. Regarding problems of multi-criteria nature, Pereira et al. [23] state the absolute need to formally model uncertainty with the support of a mathematical perspective, in contrast to the traditional and deterministic approach of many multi-criteria methods. In this context, Liu et al. [15] suggest undertaking decision-making problems by representing the relative attributes by means of uncertain linguistic variables in terms of fuzzy numbers. They develop a decision support method to solve practical problems with interval probabilities. Yan et al. [31] undertake a probabilistic interpretation of weights by implementing a linguistic decision rule through the concepts of random preference and stochastic dominance.

More generally, the literature shows plenty of efforts towards the optimization and modeling of uncertain contexts using various probabilistic approaches. ([8, 16, 19, 32, 33]). In a vast number of real situations and practical problems, it would be more appropriate to speak of "a probably good solution" rather than "the best solution". As stressed by Biedermann et al. [6], a probabilistic approach helps to show decision-maker uncertainty about an unknown quantity or event, even if the personal interpretation of probability cannot be avoided. In this regard, Costello and Watts [7] develop a model to represent how people estimate conditional probabilities. Moreover, Izhakian [11] underlines the factor of ambiguity, whose degree may be interpreted as the volatility of probability. The author proposes a model to deal with uncertain event probabilities.

This paper proposes the use of probability theory to estimate uncertain expert judgments within the framework of the Analytic Hierarchy Process (AHP), [25, 26], an established technique for supporting various types of decision-making processes, as widely recognized in the literature ( $[9,18,22]$ ). Indeed, as shown by Hughes [10], the probability theory fundamentals perfectly fit the properties of the AHP. By using suitable probabilistic concepts herein developed we provide a way to treat uncertainty embodied by pairwise comparisons as expressed through various kinds of random variables.

The research is organized as follows. Section 2 presents a brief review of the linearization
process in AHP. Section 3 describes probabilistic concepts of interest in AHP and provides the main results of the paper. Section 4 illustrates a case study focused on maintenance management of an industrial water distribution system. Section 5 closes the work and provides some conclusions.

## 2 A brief review of the linearization process in AHP

Let $\mathscr{M}_{n}$ be the set of square $n \times n$ matrices and $\mathscr{M}_{n}^{+}$the subset of $\mathscr{M}_{n}$ composed of matrices whose entries are positive. A matrix $A=\left(a_{i j}\right) \in \mathscr{M}_{n}^{+}$is reciprocal when $a_{i j} a_{j i}=1$ for all indices $i, j$. A matrix $A \in \mathscr{M}_{n}^{+}$is consistent when $a_{i j} a_{j k}=a_{i k}$ for all indices $i, j, k$. It is evident that any consistent matrix is reciprocal. The trace and the transpose of a matrix $A$ will be denoted by $\operatorname{tr}(A)$ and $A^{T}$, respectively. We assume that any vector of $\mathbb{R}^{n}$ is a column vector.

An important problem in AHP theory is the following: given a reciprocal matrix (which can be easily issued by an expert), find its closest consistent matrix. Consistent matrices in AHP theory are important because they provide a way to rank (also to give weights to) the several alternatives in hand. This is achieved by the Perron vector of the consistent matrix, i.e., the eigenvector associated to $\lambda_{\text {max }}$, where $\lambda_{\text {max }}$ is the largest (in modulus) eigenvalue. The reader is encouraged to consult [25,26] for a deeper insight of AHP theory.

To define precisely "the closest consistent matrix to another matrix", we previously must give a distance. We define in $\mathscr{M}_{n}^{+}$the distance

$$
\begin{equation*}
\mathrm{d}(X, Y)=\|L(X)-L(Y)\|_{F}, \tag{1}
\end{equation*}
$$

where $L: \mathscr{M}_{n}^{+} \rightarrow \mathscr{M}_{n}$ is the mapping defined as $L(A)_{i j}=\log \left(a_{i j}\right)$ and $\|\cdot\|_{F}$ is the Frobenius norm (i.e., $\|A\|_{F}=\sqrt{\operatorname{tr}\left(A A^{T}\right)}$ ). The inverse of the mapping $L$ will also play a fundamental role in the sequel; this mapping $E: \mathscr{M}_{n} \rightarrow \mathscr{M}_{n}^{+}$is the component-wise exponential, i.e., $E(A)_{i j}=\exp \left(a_{i j}\right)$. An obvious consequence from the above definitions is that $A$ is reciprocal if and only if $L(A)$ is skew-Hermitian. We define $\mathscr{L}_{n}=\left\{L(A): A \in \mathscr{M}_{n}^{+}, A\right.$ is consistent $\}$. It can be proved (see [3]) that $\mathscr{L}_{n}$ is a linear subspace of $\mathscr{M}_{n}$ whose dimension equals $n-1$. Evidently, $X \in \mathscr{L}_{n}$ if and only if $E(X)$ is consistent.

The closest consistent matrix to a given reciprocal matrix $A$ (according to the aforementioned distance) is given by $E\left(p_{n}(L(A))\right)$, where $p_{n}: \mathscr{M}_{n} \rightarrow \mathscr{L}_{n}$ is the orthogonal projection onto $\mathscr{L}_{n}$. Of course, when we use the word "orthogonal" in the set $\mathscr{M}_{n}$, we must specify the considered inner product: for $A, B \in \mathscr{M}_{n}$, we set $\langle A, B\rangle=\operatorname{tr}\left(A B^{T}\right)$. Of course, $\|A\|_{F}^{2}=\langle A, A\rangle$. We have the following scheme:

$$
\mathscr{M}_{n}^{+} \xrightarrow{L} \mathscr{M}_{n} \xrightarrow{p_{n}} \mathscr{L}_{n} \xrightarrow{E} \mathscr{M}_{n}^{+}
$$

As one can infer from the above diagram, in AHP theory, only projections of matrices of the form $L(A), A$ being reciprocal, are needed. Such projections may be easily obtained from a result provided in [4], where a simple formula for $p_{n}(M)$ is given for any skew-Hermitian matrix $M$. Given a consistent matrix $B=\left(b_{i j}\right) \in \mathscr{M}_{n}^{+}$, its Perron vector $\mathbf{x}=\left[x_{1}, \ldots, x_{n}\right]^{T} \in \mathbb{R}^{n}$-which, as said, is paramount in AHP theory- must satisfy $x_{i} / x_{j}=b_{i j}$ for any pair of indices $i, j$. The equality $x_{i} / x_{j}=b_{i j}$ for arbitrary indices can be written in a shorter way by $\mathbf{x} J(\mathbf{x})^{T}=B$, where the mapping $J: \mathbb{R}^{n} \rightarrow \mathbb{R}^{n}$ is given by $(J(\mathbf{x}))_{i}=1 / x_{i}$-defined only when $x_{i} \neq 0, i=1, \ldots, n$. The next theorem enables finding the priority vector of the closest consistent matrix to a given reciprocal matrix (see [4]).

Theorem 1 Let $A=\left(a_{i j}\right) \in \mathscr{M}_{n}^{+}$be a reciprocal matrix and $\mathbf{x} \in \mathbb{R}^{n}$ Then $\mathbf{x} J(\mathbf{x})^{T}=E\left(p_{n}(L(A))\right)$ if and only if there exists $C>0$ such that $\mathbf{x}=C\left[x_{1}, \ldots, x_{n}\right]^{T}$, where $x_{i}=\sqrt[n]{a_{i 1} \cdots a_{i n}}$.

## 3 AHP and probabilistic related concepts

When an expert has doubts in assigning a specific value to an entry in a reciprocal matrix, then the idea of using random instead of constant entries is suggested. Consequently, we will consider matrices $A=\left(a_{i j}\right)$ whose components can be random variables. Another use of random variables in AHP can be the following: imagine that two experts express their judgements and thus form two reciprocal matrices, say $A=\left(a_{i j}\right)$ and $B=\left(b_{i j}\right)$. If there exists $i \neq j$ with $a_{i j} \neq b_{i j}$, then one can consider a discrete random variable $X$ such that $\operatorname{pr}\left(X=a_{i j}\right)=w_{A}$ and $\operatorname{pr}\left(X=b_{i j}\right)=w_{B}$, where $w_{A}, w_{B}$ are the respective weights given to the experts (of course, $0 \leq w_{A}, w_{B} \leq 1, w_{A}+w_{B}=1$ ).

A random reciprocal matrix is an $n \times n$ matrix $A=\left(a_{i j}\right)$ whose entries are positive random variables whose expectation and variances are finite and $a_{i j} a_{j i}=1$, see [29].

Let $B=\left(b_{i j}\right)$ be the closest consistent matrix to $A$ (in the sense of the distance defined in (1)). What can be said about $b_{i j}$ ? And about the priority vector? These questions will be dealt with in this section.

The expectation and variance of a random variable $X$ will be denoted by $\mathrm{E}(X)$ and $\operatorname{Var}(X)$, respectively. The covariance of the random variables $X$ and $Y$ will be denoted by $\operatorname{Cov}(X, Y)$. Throughout this article, when we write E, Var, or Cov we will assume that these numbers are finite. To deal with random reciprocal matrices, in view of Theorem 1, it is plausible that the geometric mean is more natural than the arithmetic mean. Another reason is the following: if $A=\left(a_{i j}\right)$ is a positive random matrix, since $a_{i j}=1 / a_{j i}$, then it is natural that "mean of $\left(a_{i j}\right)=$ $1 /$ mean of $\left(a_{j i}\right)$ " holds. However, this property does not hold when the mean is the expectation E . Since the function $x \mapsto 1 / x$ is convex, then, by Jensen's inequality, one has $\mathrm{E}(X)^{-1} \leq \mathrm{E}\left(X^{-1}\right)$, and the equality holds if, and only if $\operatorname{Var}(X)=0$. Therefore, we shall use another kind of expectation, which is defined next.

### 3.1 The geometric expectation and AHP

Given a positive random variable $X$, we define the geometric expectation by

$$
\mathrm{G}(X)=\exp (\mathrm{E}(\log X)) .
$$

Equivalently, $\log [\mathrm{G}(X)]=\mathrm{E}[\log (X)]$. This expectation has found several applications in economics, see, e.g., $[2,20]$. From the very well-known properties of the expectation, one can give the following result.

Theorem 2 Let $X, Y$ be positive random variables. Then
(i) $\mathrm{G}\left(a X^{b}\right)=a \mathrm{G}(X)^{b}$, for constants $a>0$ and $b \in \mathbb{R}$.
(ii) $\mathrm{G}(X Y)=\mathrm{G}(X) \mathrm{G}(Y)$.

In particular, if $X$ is positive, then $\mathrm{G}\left(X^{-1}\right)=\mathrm{G}(X)^{-1}$. By Jensen's inequality, since $x \mapsto \log x$ is a concave function, we have $\log [\mathrm{E}(X)] \geq \mathrm{E}[\log X]=\log [\mathrm{G}(X)]$, i.e., $\mathrm{G}(X) \leq \mathrm{E}(X)$, and the inequality becomes an equality if and only if there exists $c \in \mathbb{R}$ such that $\operatorname{pr}(X=c)=1$.

Theorem 3 Let $A=\left(a_{i j}\right)$ be an $n \times n$ reciprocal random matrix. Let $B=\left(b_{i j}\right)$ the closest consistent matrix in the sense of the distance defined in (1). If $\mathbf{x}=\left[x_{1}, \ldots, x_{n}\right]^{T}$ is a random priority vector of the matrix $B$, then

$$
\mathrm{G}\left(b_{i j}\right)=\frac{\mathrm{G}\left(x_{i}\right)}{\mathrm{G}\left(x_{j}\right)}
$$

and there exists $C \in \mathbb{R}$ such that

$$
\mathrm{G}\left(x_{i}\right)=C \sqrt[n]{\mathrm{G}\left(a_{i 1}\right) \cdots \mathrm{G}\left(a_{i n}\right)} .
$$

Proof: The expression for $\mathrm{G}\left(x_{i}\right)$ follows from Theorems 1 and 2. The expression for $\mathrm{G}\left(b_{i j}\right)$ follows from $B=\mathbf{x} J(\mathbf{x})^{T}$ and Theorem 2 .

Observe that in the above theorem there is no need to assume that the judgements in matrix $A$ have to be independent.

### 3.2 The geometric variance, the geometric covariance and AHP

Measures of deviation from the geometric expected value $\mathrm{G}(X)$ analogous to the variance of $X$ can be defined. For a given positive random variable $X$, we define the geometric variance as follows:

$$
\begin{equation*}
\operatorname{Var}_{g}(X)=\operatorname{Var}(\log X) . \tag{2}
\end{equation*}
$$

In some textbooks, the expression $\exp (\operatorname{Var}(\log X))$ can be found as the definition for the geometric variance; however, (2) is easier to handle. Obviously, $\operatorname{Var}_{g}(X) \geq 0$ and $\operatorname{Var}_{g}(X)=0$ if and only if there exists $c \in \mathbb{R}^{+}$such that $\operatorname{pr}(X=c)=1$.

We shall give two examples to show why we will not use the "usual" variance and why we suggest using the geometric variance.

1. Let us consider the following two situations:
(i) $a_{12}$ is the discrete random variable such that $\operatorname{pr}\left(a_{12}=1\right)=\operatorname{pr}\left(a_{12}=2\right)=1 / 2$.
(ii) $b_{12}$ is the discrete random variable such that $\operatorname{pr}\left(b_{12}=8\right)=\operatorname{pr}\left(b_{12}=9\right)=1 / 2$.

In the first situation, the expert has doubts between "equal importance" and "weak importance" (in [26] one can find the fundamental scale in AHP proposed by Saaty). In the second situation, the expert's doubts are much smaller (his/her doubts vary between "major importance" and "extreme importance").
However, $\operatorname{Var}\left(a_{12}\right)=\operatorname{Var}\left(b_{12}\right)$-as one can trivially deduce from the expression $\operatorname{Var}(X+$ $k)=\operatorname{Var}(X)$, where $X$ is a random variable and $k \in \mathbb{R}$ is a constant. This fact is not intuitive since the expert's doubts in the first situation are greater than in the second situation. In contrast, one has $\operatorname{Var}_{g}\left(a_{12}\right)=0.12011$ and $\operatorname{Var}_{g}\left(b_{12}\right)=0.00347$.
2. In AHP theory, if $A=\left(a_{i j}\right)$ is a reciprocal matrix, then $a_{i j}=1 / a_{j i}$. Therefore, it must be intuitive that "variance of $1 / X=$ variance of $X$ ". However, the "usual variance" does not satisfy this property (a trivial example is the random variable $X$ such that $\operatorname{pr}(X=1)=$ $\operatorname{pr}(X=2)=1 / 2)$. Instead, we will see that the geometric variance does satisfy this property (see item (i) of Theorem 4).

The following is a step further in the same line of definitions. Given two positive random variables $X$ and $Y$, the geometric covariance of $X$ and $Y$ is defined as

$$
\operatorname{Cov}_{g}(X, Y)=\operatorname{Cov}(\log X, \log Y) .
$$

We next prove several properties of the geometric variance and geometric covariance.
Theorem 4 Let $X$ and $Y$ be positive random variables.
(i) $\operatorname{Var}_{g}\left(X^{r}\right)=r^{2} \operatorname{Var}_{g}(X)$, where $r \in \mathbb{R}$ is a constant.
(ii) $\operatorname{Var}_{g}(X Y)=\operatorname{Var}_{g}(X)+\operatorname{Var}_{g}(Y)+2 \operatorname{Cov}_{g}(X, Y)$.
(iii) If $X$ and $Y$ are independent, $\operatorname{Var}_{g}(X Y)=\operatorname{Var}_{g}(X)+\operatorname{Var}_{g}(Y)$.
(iv) If $X_{1}, \ldots, X_{n}$ and $Y_{1}, \ldots, Y_{m}$ are positive random variables, and $a_{1}, \ldots, a_{n}, b_{1}, \ldots, b_{m}$ are real constants, then $\operatorname{Cov}_{g}\left(\prod_{i=1}^{n} X_{i}^{a_{i}}, \prod_{j=1}^{m} Y_{j}^{b_{j}}\right)=\sum_{i, j} a_{i} b_{j} \operatorname{Cov}_{g}\left(X_{i}, Y_{j}\right)$.
(v) If $A$ is a positive constant, then $\operatorname{Var}_{g}(A X)=\operatorname{Var}_{g}(X)$ and $\operatorname{Cov}_{g}(A, X)=0$.

Proof: (i): We use that if $Z$ is a random variable and $a \in \mathbb{R}$, then $\operatorname{Var}(a Z)=a^{2} \operatorname{Var}(Z)$.

$$
\operatorname{Var}_{g}\left(X^{r}\right)=\operatorname{Var}\left(\log X^{r}\right)=\operatorname{Var}(r \log X)=r^{2} \operatorname{Var}(\log X)=r^{2} \operatorname{Var}_{g}(X) .
$$

(ii): By the pevious definitions and known properties of the variance, we have

$$
\begin{aligned}
\operatorname{Var}_{g}(X Y) & =\operatorname{Var}[\log (X Y)] \\
& =\operatorname{Var}(\log X+\log Y) \\
& =\operatorname{Var}(\log X)+\operatorname{Var}(\log Y)+2 \operatorname{Cov}(\log X, \log Y) \\
& =\operatorname{Var}_{g}(X)+\operatorname{Var}_{g}(Y)+2 \operatorname{Cov}_{g}(X, Y) .
\end{aligned}
$$

(iii): Since $X$ and $Y$ are independent, $\log X$ and $\log Y$ are also independent, hence the covariance of $\log X$ and $\log Y$ is zero. The conclusion follows from the computation made in the proof of (ii).
(iv): It follows from the definition of the geometric covariance and the property

$$
\operatorname{Cov}\left(\sum_{i} a_{i} X_{i}, \sum_{j} b_{j} Y_{j}\right)=\sum_{i, j} a_{i} b_{j} \operatorname{Cov}\left(X_{i}, Y_{j}\right),
$$

which is valid for arbitrary random variables $X_{i}, Y_{j}$ and constants $a_{i}, b_{j}$.
(v): Since $A$ is a constant, using the properties of the expectation,

$$
\begin{aligned}
\operatorname{Cov}_{g}(A, X) & =\operatorname{Cov}(\log A, \log X) \\
& =\mathrm{E}(\log A \log X)-\mathrm{E}(\log A) \mathrm{E}(\log X)=(\log A) \mathrm{E}(\log X)-(\log A) \mathrm{E}(\log X)=0 .
\end{aligned}
$$

The theorem is proved.
Property (ii) above can be generalized by applying the formula of the variance of the sum of $n$ random variables. If $X_{1}, \ldots, X_{n}$ are positive random variables, then

$$
\begin{equation*}
\operatorname{Var}_{g}\left(X_{1} \cdots X_{n}\right)=\sum_{i=1}^{n} \operatorname{Var}_{g}\left(X_{i}\right)+2 \sum_{i<j} \operatorname{Cov}_{g}\left(X_{i}, X_{j}\right) \tag{3}
\end{equation*}
$$

and if $X_{1}, \ldots, X_{n}$ are pairwise independent, then

$$
\operatorname{Var}_{g}\left(X_{1} \cdots X_{n}\right)=\sum_{i=1}^{n} \operatorname{Var}_{g}\left(X_{i}\right)
$$

Now we give the geometric variance of the closest consistent matrix to a given random reciprocal matrix.

Theorem 5 Let $A=\left(a_{i j}\right)$ be an $n \times n$ reciprocal random matrix. Let $B=\left(b_{i j}\right)$ be the closest consistent matrix in the sense of the distance defined in (1). If $\mathbf{x}=\left[x_{1}, \ldots, x_{n}\right]^{T}$ is a random vector which is a priority vector of the matrix $B$, then

$$
\begin{gathered}
\operatorname{Var}_{g}\left(b_{i j}\right)=\operatorname{Var}_{g}\left(x_{i}\right)+\operatorname{Var}_{g}\left(x_{j}\right)-2 \operatorname{Cov}_{g}\left(x_{i}, x_{j}\right), \\
\operatorname{Cov}_{g}\left(b_{i j}, b_{r s}\right)=\operatorname{Cov}_{g}\left(x_{i}, x_{r}\right)-\operatorname{Cov}_{g}\left(x_{i}, x_{s}\right)-\operatorname{Cov}_{g}\left(x_{j}, x_{r}\right)+\operatorname{Cov}_{g}\left(x_{j}, x_{s}\right), \\
\operatorname{Var}_{g}\left(x_{i}\right)=\frac{1}{n^{2}}\left[\sum_{j=1}^{n} \operatorname{Var}_{g}\left(a_{i j}\right)+2 \sum_{j<k} \operatorname{Cov}_{g}\left(a_{i j}, a_{i k}\right)\right],
\end{gathered}
$$

and

$$
\begin{equation*}
\operatorname{Cov}_{g}\left(x_{i}, x_{j}\right)=\frac{1}{n^{2}} \sum_{r, s} \operatorname{Cov}_{g}\left(a_{i r}, a_{j s}\right) \tag{4}
\end{equation*}
$$

Proof: Since $b_{i j}=x_{i} / x_{j}$, it follows from Theorem 4 that

$$
\begin{aligned}
\operatorname{Var}_{g}\left(b_{i j}\right) & =\operatorname{Var}_{g}\left(x_{i} x_{j}^{-1}\right) \\
& =\operatorname{Var}_{g}\left(x_{i}\right)+\operatorname{Var}_{g}\left(x_{j}^{-1}\right)+2 \operatorname{Cov}_{g}\left(x_{i}, x_{j}^{-1}\right)=\operatorname{Var}_{g}\left(x_{i}\right)+\operatorname{Var}_{g}\left(x_{j}\right)-2 \operatorname{Cov}_{g}\left(x_{i}, x_{j}\right) .
\end{aligned}
$$

In an analogous way, we can prove the expression of $\operatorname{Cov}_{g}\left(b_{i j}, b_{r s}\right)$. If, in addition, we use (3) and Theorem 1 , the remaining expressions can be similarly proved.

Given a random reciprocal matrix $A=\left(a_{i j}\right)$, it is reasonable to assume that $a_{i j}$ are independent for $1 \leq i<j \leq n$ (see [24]).

Corollary 1 Under the notation of Theorem 5, if $a_{i j}$ are pairwise independent for $1 \leq i<j \leq n$, then

$$
\operatorname{Var}_{g}\left(x_{i}\right)=\frac{1}{n^{2}} \sum_{j=1}^{n} \operatorname{Var}_{g}\left(a_{i j}\right), \quad i=1, \ldots, n
$$

and

$$
\operatorname{Cov}_{g}\left(x_{i}, x_{j}\right)=-\frac{1}{n^{2}} \operatorname{Var}_{g}\left(a_{i j}\right), \quad i, j=1, \ldots, n, i \neq j
$$

Proof: By the independence hypothesis, if $\operatorname{Cov}_{g}\left(a_{i r}, a_{j s}\right) \neq 0$, then $(i, r)=(j, s)$ or $(i, r)=(s, j)$. The expression for the geometric variance follows from Theorem 5. To complete the proof, if $i \neq j$, then the unique non vanishing term on the right hand side of (4) corresponds to ( $i, r$ ) $=(s, j)$, which is $\operatorname{Cov}_{g}\left(a_{i r}, a_{j s}\right)=\operatorname{Cov}_{g}\left(a_{i j}, a_{j i}\right)=\operatorname{Cov}_{g}\left(a_{i j}, a_{i j}^{-1}\right)=-\operatorname{Cov}_{g}\left(a_{i j}, a_{i j}\right)=-\operatorname{Var}_{g}\left(a_{i j}\right)$.

If $\mathbf{x}=\left[x_{1}, \ldots, x_{n}\right]^{T}$ is a vector of random variables, we define the matrix whose $(i, j)$-entry is $\operatorname{Cov}_{g}\left(x_{i}, x_{j}\right)$. This matrix will be named as the geometric variance-covariance matrix of $\mathbf{x}$ and denoted from now on by $\Sigma_{g}(\mathbf{x})$. Notice that $\operatorname{Cov}_{g}\left(x_{i}, x_{i}\right)=\operatorname{Var}_{g}\left(x_{i}\right)$. Observe that the geometric variance of $b_{i j}$ can be computed by using the geometric variance-covariance matrix and Theorem 5. If $\mathbf{d}_{i j}$ denotes the column vector of $\mathbb{R}^{n}$ whose $i$ th component is 1 and whose $j$ th component is -1 , and its remaining components are 0 , then $\operatorname{Cov}_{g}\left(b_{i j}, b_{r s}\right)=\mathbf{d}_{i j}^{T} \Sigma_{g}(\mathbf{x}) \mathbf{d}_{r s}$.

The importance of the random variables $b_{i j}$ comes from the fact that these random variables are useful to rank the priorities. Recall that if a priority vector of the consistent matrix $B=\left(b_{i j}\right)$ is $\mathbf{x}=\left[x_{1}, \ldots, x_{n}\right]^{T}$, then $b_{i j}=x_{i} / x_{j}$. Hence, $b_{i j}>1$ if and only if $x_{i}>x_{j}$ and, thus, $\operatorname{pr}\left(b_{i j}>1\right)$ is the probability of the $i$ th alternative being preferred to the $j$ th alternative. Also, the random variables $b_{i j}$ are useful to rank a complete order of preferences: for example, $x_{i}>x_{j}>x_{k} \Longleftrightarrow$ $b_{i j}>1$ and $b_{j k}>1$; thus, that rank order can be evaluated by finding $\operatorname{pr}\left(b_{i j}>1\right.$ and $\left.b_{j k}>1\right)$.

### 3.3 Chebyshev's inequalities and their applications in AHP

There are basic inequalities in probability theory used to give bounds for certain probabilities. These inequalities are important because they provide useful information about arbitrary random variables. Chebyshev's inequality says that the probability that a random variable $X$ is outside the interval $[\mathrm{E}(X)-\varepsilon, \mathrm{E}(X)+\varepsilon]$ is negligible if $\operatorname{Var}(X) / \varepsilon^{2}$ is small enough. Precisely, we have that for any $\varepsilon>0$,

$$
\operatorname{pr}(|X-\mathrm{E}(X)| \geq \varepsilon) \leq \frac{\operatorname{Var}(X)}{\varepsilon^{2}}
$$

We give now a similar inequality concerning the geometric expectation and variance.
Theorem 6 Let $X$ be a positive random variable. For any $u>0$ one has

$$
\operatorname{pr}\left(\mathrm{e}^{-u}<X / \mathrm{G}(X)<\mathrm{e}^{u}\right) \geq 1-\frac{\operatorname{Var}_{g}(X)}{u^{2}}
$$

Proof: Since $\log$ is an increasing function,

$$
\begin{aligned}
\operatorname{pr}\left(\mathrm{e}^{-u}<X / \mathrm{G}(X)<\mathrm{e}^{u}\right) & =\operatorname{pr}\left(\mathrm{e}^{-u} \mathrm{G}(X)<X<\mathrm{e}^{u} \mathrm{G}(X)\right) \\
& =\operatorname{pr}(-u+\log \mathrm{G}(X)<\log X<u+\log \mathrm{G}(X)) \\
& =\operatorname{pr}(|\log X-\log \mathrm{G}(X)|<u) \\
& =\operatorname{pr}(|\log X-\mathrm{E}(\log X)|<u)=1-\operatorname{pr}(|\log X-\mathrm{E}(\log X)| \geq u) .
\end{aligned}
$$

From Chebyshev's inequality, one has

$$
\operatorname{pr}(|\log X-\mathrm{E}(\log X)| \geq u) \leq \frac{\operatorname{Var}(\log X)}{u^{2}}=\frac{\operatorname{Var}_{g}(X)}{u^{2}}
$$

Therefore, the conclusion of the theorem follows.
In [1] it is proven the following two dimensional version of Chebyshev's inequality.
Theorem 7 Let $X$ and $Y$ be two random variables and $\varepsilon>0$. Then

$$
\operatorname{pr}\left(\left|X-\mu_{x}\right| \geq \varepsilon \sigma_{x} \text { or }\left|Y-\mu_{y}\right| \geq \varepsilon \sigma_{y}\right) \leq \frac{1+\sqrt{1-\rho^{2}}}{\varepsilon^{2}}
$$

where $\mu_{x}=\mathrm{E}(X), \mu_{y}=\mathrm{E}(Y), \sigma_{x}^{2}=\operatorname{Var}(X), \sigma_{y}^{2}=\operatorname{Var}(Y)$, and $\rho$ is the correlation between $X$ and $Y$, i.e., $\rho=\operatorname{Cov}(X, Y) / \sqrt{\operatorname{Var}(X)} \sqrt{\operatorname{Var(Y)}}$.

We include in the appendix the proof of this theorem for the sake of readability. We now give a related theorem (in the context of this paper) that gives bounds for some probabilities.

Theorem 8 Let $X$ e $Y$ be positive random variables. If $\varepsilon>0$, then

$$
\operatorname{pr}\left(\mathrm{e}^{-\varepsilon \operatorname{Var}_{g}(X)}<\frac{X}{\mathrm{G}(X)}<\mathrm{e}^{\varepsilon \operatorname{Var}_{g}(X)} \text { and } \mathrm{e}^{-\varepsilon \operatorname{Var}_{g}(Y)}<\frac{Y}{\mathrm{G}(Y)}<\mathrm{e}^{\varepsilon \operatorname{Var}_{g}(Y)}\right) \geq 1-\frac{1+\sqrt{1-\rho^{2}}}{\varepsilon^{2}} \text {, }
$$

where $\rho$ is the correlation between $\log X$ and $\log Y$.

Proof: Let $\omega_{x}=\operatorname{Var}_{g}(X)$ and $\omega_{y}=\operatorname{Var}_{g}(Y)$. Since $x \mapsto \log x$ is a non decreasing function, then

$$
\begin{aligned}
\mathrm{e}^{-\varepsilon \omega_{x}}<X / \mathrm{G}(X)<\mathrm{e}^{\varepsilon \omega_{x}} & \Longleftrightarrow-\varepsilon \omega_{x}+\mathrm{E}(\log X)<\log X<\varepsilon \omega_{x}+\mathrm{E}(\log X) \\
& \Longleftrightarrow|\log X-\mathrm{E}(\log X)|<\varepsilon \omega_{x}
\end{aligned}
$$

and, similarly for $Y / G(Y)$. Therefore,

$$
\begin{aligned}
& \operatorname{pr}\left(\mathrm{e}^{-\varepsilon \omega_{x}}<\frac{X}{\mathrm{G}(X)}<\mathrm{e}^{\varepsilon \omega_{x}} \text { and } \mathrm{e}^{-\varepsilon \omega_{y}}<\frac{Y}{\mathrm{G}(Y)}<\mathrm{e}^{\varepsilon \omega_{y}}\right) \\
& \quad=\operatorname{pr}\left(|\log X-\mathrm{E}(\log X)|<\varepsilon \omega_{x} \text { and }|\log Y-\mathrm{E}(\log Y)|<\varepsilon \omega_{y}\right) \\
& \quad=1-\operatorname{pr}\left(|\log X-\mathrm{E}(\log X)| \geq \varepsilon \omega_{x} \text { or }|\log Y-\mathrm{E}(\log Y)| \geq \varepsilon \omega_{y}\right) .
\end{aligned}
$$

Recall that $\omega_{x}=\operatorname{Var}_{g}(X)=\operatorname{Var}(\log X)$ and $\omega_{y}=\operatorname{Var}(\log Y)$; hence the conclusion of the theorem follows from Theorem 7.

Example. Let us consider the following random reciprocal matrix

$$
A=\left[\begin{array}{ccc}
1 & a_{12} & 2 \\
a_{12}^{-1} & 1 & 3 \\
1 / 2 & 1 / 3 & 1
\end{array}\right],
$$

where $a_{12}$ is a positive random variable. For the sake of conciseness, we denote $\gamma=\mathrm{G}\left(a_{12}\right)$ and $\omega=\operatorname{Var}_{g}\left(a_{12}\right)$. Note that by Theorem 2, one has that $\mathrm{G}\left(a_{12}^{-1}\right)=1 / \gamma$. Let $\mathbf{x}=\left[\begin{array}{ll}x_{1} & x_{2}\end{array} x_{3}\right]^{T}$ be the priority vector of the closest consistent matrix to $A$. By Theorem 3, exists $C>0$ such that

$$
\begin{equation*}
\mathrm{G}\left(x_{1}\right)=C \sqrt[3]{2 \gamma}, \quad \mathrm{G}\left(x_{2}\right)=C \sqrt[3]{3 / \gamma}, \quad \mathrm{G}\left(x_{3}\right)=C \sqrt[3]{1 / 6} \tag{5}
\end{equation*}
$$

Let $B=\mathbf{x} J(\mathbf{x})^{T}=\left(b_{i j}\right)$ be the closest consistent matrix to $A$. If $G$ denotes the $3 \times 3$ matrix whose $(i, j)$ entry is $\mathrm{G}\left(b_{i j}\right)$, then by Theorem $3, \mathrm{G}\left(b_{i j}\right)=\mathrm{G}\left(x_{i}\right) / \mathrm{G}\left(x_{j}\right)$, hence

$$
G=\left[\begin{array}{ccc}
1 & \sqrt[3]{2 \gamma^{2} / 3} & \sqrt[3]{12 \gamma}  \tag{6}\\
\sqrt[3]{3 / 2 \gamma^{2}} & 1 & \sqrt[3]{18 / \gamma} \\
\sqrt[3]{1 / 12 \gamma} & \sqrt[3]{\gamma / 18} & 1
\end{array}\right]
$$

By Theorems 4 and 5, one has that

$$
\operatorname{Var}_{g}\left(x_{1}\right)=\frac{1}{9} \operatorname{Var}_{g}\left(a_{12}\right)=\frac{\omega}{9}, \quad \operatorname{Var}_{g}\left(x_{2}\right)=\frac{1}{9} \operatorname{Var}_{g}\left(a_{12}^{-1}\right)=\frac{1}{9} \operatorname{Var}_{g}\left(a_{12}\right)=\frac{\omega}{9}, \quad \operatorname{Var}_{g}\left(x_{3}\right)=0 .
$$

Now we write the variance-covariance geometric matrix of the random vector $\mathbf{x}$, denoted by $\Sigma_{g}(\mathbf{x})$. From the previous computations we know the entries of the main diagonal of $\Sigma_{g}(\mathbf{x})$ because $\operatorname{Cov}_{g}\left(x_{i}, x_{i}\right)=\operatorname{Var}_{g}\left(x_{i}\right)$. By property (v) of Theorem 4, the unique non vanishing term in the left hand side of $\operatorname{Cov}_{g}\left(x_{1}, x_{2}\right)=n^{-2} \sum_{r, s} \operatorname{Cov}_{g}\left(a_{1 r}, a_{2 s}\right)$ is $\operatorname{Cov}_{g}\left(a_{12}, a_{21}\right)$. But

$$
\operatorname{Cov}_{g}\left(a_{12}, a_{21}\right)=\operatorname{Cov}_{g}\left(a_{12}, a_{12}^{-1}\right)=-\operatorname{Cov}_{g}\left(a_{12}, a_{12}\right)=-\operatorname{Var}_{g}\left(a_{12}\right)=-\omega
$$

Since $\Sigma_{g}(\mathbf{x})$ is symmetric, $\operatorname{Cov}_{g}\left(a_{21}, a_{12}\right)=-\omega$. Finally, since the third row of $A$ is composed of constants, then the third row and the third column of $\Sigma_{g}(\mathbf{x})$ must be filled with zeroes, because from item (v) of Theorem 4 and Theorem 5,

$$
\operatorname{Cov}_{g}\left(x_{3}, x_{i}\right)=\frac{1}{3^{2}} \sum_{r, s} \operatorname{Cov}_{g}\left(a_{3 r}, a_{i s}\right)=0
$$

Thus,

$$
\Sigma_{g}(\mathrm{x})=\frac{1}{9}\left[\begin{array}{ccc}
\omega & -\omega & 0  \tag{7}\\
-\omega & \omega & 0 \\
0 & 0 & 0
\end{array}\right]
$$

If $V$ is the $3 \times 3$ matrix whose $(i, j)$ entry is $\operatorname{Var}_{g}\left(b_{i j}\right)$, again by Theorem 5 , we have

$$
V_{12}=\operatorname{Var}_{g}\left(b_{12}\right)=\left[\begin{array}{lll}
1 & -1 & 0
\end{array}\right] \Sigma_{g}(\mathbf{x})\left[\begin{array}{r}
1 \\
-1 \\
0
\end{array}\right]=\frac{4 \omega}{9} .
$$

The remaining entries of $V$ can be similarly computed and we can obtain

$$
V=\frac{\omega}{9}\left[\begin{array}{lll}
0 & 4 & 1  \tag{8}\\
4 & 0 & 1 \\
1 & 1 & 0
\end{array}\right] .
$$

Finally, we will find $\operatorname{Cov}_{g}\left(b_{i j}, b_{r s}\right)$ for $1 \leq i<j \leq n, 1 \leq r<s \leq n$, and $(i, j) \neq(r, s)$. By Theorem 5 and (7),

$$
\operatorname{Cov}_{g}\left(b_{12}, b_{13}\right)=\mathbf{d}_{12}^{T} \Sigma_{g}(\mathbf{x}) \mathbf{d}_{13}=\left[\begin{array}{lll}
1 & -1 & 0
\end{array}\right] \Sigma_{g}(\mathbf{x})\left[\begin{array}{r}
1 \\
0 \\
-1
\end{array}\right]=\frac{2 \omega}{9} .
$$

Similarly, we obtain $\operatorname{Cov}_{g}\left(b_{12}, b_{23}\right)=-2 \omega / 9$ and $\operatorname{Cov}_{g}\left(b_{13}, b_{23}\right)=-\omega / 9$. Observe that there is no need to compute more covariances because $\operatorname{Cov}_{g}(X, X)=\operatorname{Var}_{g}(X), \operatorname{Cov}_{g}\left(X, Y^{-1}\right)=$ $-\operatorname{Cov}_{g}(X, Y)$, and $\operatorname{Cov}_{g}(k, X)=0$ when $X, Y$ are positive random variables and $k \in \mathbb{R}$ is a constant.

We will use Theorem 6 to study the random variable $b_{12}$ (recall that this random variable is the $(1,2)$ entry of $B$, which is the closest consistent matrix to the given reciprocal matrix $A$ ). Let $u>0$. We know that

$$
\begin{equation*}
\operatorname{pr}\left(\mathrm{e}^{-u} \cdot \sqrt[3]{2 \gamma^{2} / 3}<b_{12}<\mathrm{e}^{u} \cdot \sqrt[3]{2 \gamma^{2} / 3}\right) \geq 1-\frac{4 \omega / 9}{u^{2}} \tag{9}
\end{equation*}
$$

To fix ideas, let us assume that the expert has no preference between $a_{12}=5$ or $a_{12}=6$. Thus, it is natural to say that $a_{12}$ is a random variable such that $\operatorname{pr}\left(5 \leq a_{12} \leq 6\right)=1$ and $\mathrm{G}\left(a_{12}\right)$ is the geometric mean of 5 and 6 , i.e., $\gamma=\mathrm{G}\left(a_{12}\right)=\sqrt{5 \cdot 6}=\sqrt{30} \simeq 5.477$.

To give a value to $\operatorname{Var}_{g}\left(a_{12}\right)$, let us consider that the larger the variance of a random variable, the worse the behaviour of $X$. Moreover, since $\operatorname{pr}\left(\log 5 \leq \log a_{12} \leq \log 6\right)=1$, then $\operatorname{Var}_{g}\left(a_{12}\right)=$ $\operatorname{Var}\left(\log a_{12}\right) \leq(\log 6-\log 5)^{2} / 4 \simeq 0.00831$ (see [5]). We will assume the worst situation: $\omega=$ $\operatorname{Var}_{g}\left(a_{12}\right)=0.00831$.

We use (5) to get that the random (non normalised) vector $\mathbf{x}$ of priorities satisfies

$$
C\left[\mathrm{G}\left(x_{1}\right) \mathrm{G}\left(x_{2}\right) \mathrm{G}\left(x_{3}\right)\right] \simeq C\left[\begin{array}{lll}
2.221 & 0.8182 & 0.5503
\end{array}\right] .
$$

The geometric variance-covariance matrix of $\mathbf{x}$ is given in (7). If $B$ is the nearest consistent matrix to $A$, then the geometric mean of the entries of $B$ is given by (6); especifically, in this example we have

$$
G \simeq\left[\begin{array}{ccc}
1 & 2.714 & 4.036 \\
0.3684 & 1 & 1.487 \\
0.2478 & 0.6727 & 1
\end{array}\right]
$$

and the matrix of the variances $\left(\operatorname{Var}_{g}\left(b_{i j}\right)\right)$ is given in (8).
We will use Theorem 6 to exemplify about the preference order between the first and the second alternative (the remaining orders can be dealt with analogously). From (9) we have for any $u>0$ that

$$
\operatorname{pr}\left(2.714 \cdot \mathrm{e}^{-u} \leq b_{12} \leq 2.714 \cdot \mathrm{e}^{u}\right) \geq 1-\frac{0.003693}{u^{2}}
$$

We list some concrete values of $u$ to see the goodness of these the bounds.

| Value of $u$ | Interval of $b_{12}$ | Lower bound of the probability |
| :---: | :---: | :---: |
| 0.7 | $[1.347,5.466]$ | 0.99246 |
| 0.3 | $[2.011,3.664]$ | 0.95896 |
| 0.15 | $[2.336,3.153]$ | 0.83585 |

We can see that $\operatorname{pr}\left(x_{1}<x_{2}\right)=\operatorname{pr}\left(x_{1} x_{2}^{-1}<1\right)=\operatorname{pr}\left(b_{12}<1\right)<\operatorname{pr}\left(b_{12} \notin[1.347,5,466]\right)$, hence $\operatorname{pr}\left(x_{1}<x_{2}\right)$ is very small. What is more, $\operatorname{pr}\left(x_{1}<2 x_{2}\right)=\operatorname{pr}\left(b_{12}<2\right)<\operatorname{pr}\left(b_{12} \notin[2.011,3.644]\right)<$ $1-0.95896 \simeq 0.041$, almost negligible.

Now we study the probability of certain preference order, for example, $x_{1}<x_{2}<x_{3}$. Observe that $x_{1}<x_{2}<x_{3}$ if and only if $x_{1} x_{2}^{-1}<1$ and $x_{2} x_{3}^{-1}<1$, i.e., $b_{12}<1$ and $b_{23}<1$. By Theorem 8 we have that for all $\varepsilon>0$ one has

$$
\begin{equation*}
\operatorname{pr}\left(\mathrm{e}^{-\varepsilon \omega_{12}}<\frac{b_{12}}{\mathrm{G}\left(b_{12}\right)}<\mathrm{e}^{\varepsilon \omega_{12}} \text { and } \mathrm{e}^{-\varepsilon \omega_{23}}<\frac{b_{23}}{\mathrm{G}\left(b_{23}\right)}<\mathrm{e}^{\varepsilon \omega_{23}}\right) \geq 1-\frac{1+\sqrt{1-\rho^{2}}}{\varepsilon^{2}}, \tag{10}
\end{equation*}
$$

where $\omega_{12}=\operatorname{Var}_{g}\left(b_{12}\right), \omega_{23}=\operatorname{Var}_{g}\left(b_{23}\right)$, and $\rho$ is the correlation between $\log \left(b_{12}\right)$ and $\log \left(b_{23}\right)$. Since

$$
\rho=\frac{\operatorname{Cov}_{g}\left(b_{12}, b_{23}\right)}{\sqrt{\operatorname{Var}_{g}\left(b_{12}\right)} \sqrt{\operatorname{Var}_{g}\left(b_{23}\right)}}=\frac{-2 \omega / 9}{\sqrt{4 \omega / 9} \sqrt{\omega / 9}}=-1,
$$

then we obtain from (10) the following table for several values of $\varepsilon$.

| Value of $\varepsilon$ | Interval of $b_{12}$ | Interval of $b_{23}$ | Lower bound of the probability |
| :---: | :---: | :---: | :---: |
| $\varepsilon=1.5$ | $[2.699,2.729]$ | $[1.485,1.489]$ | 0.56 |
| $\varepsilon=2$ | $[2.694,2.734]$ | $[1.484,1.490]$ | 0.75 |
| $\varepsilon=3$ | $[2.685,2.745]$ | $[1.483,1.491]$ | 0.89 |
| $\varepsilon=5$ | $[2.665,2.765]$ | $[1.480,1.493]$ | 0.96 |
| $\varepsilon=10$ | $[2.616,2.817]$ | $[1.473,1.501]$ | 0.99 |

As we can see, we get good bounds for these probabilities.

### 3.4 The log-normal distribution and AHP

We say that the random variable $X$ follows a log-normal distribution with parameters $\mu$ and $\sigma$ (denoted as $X \sim \log \mathscr{N}(\mu, \sigma)$ ) if $X$ is positive and $\log X$ follows a normal distribution such that $\mathrm{E}(\log X)=\mu$ and $\operatorname{Var}(\log X)=\sigma^{2}$. Evidently,

$$
\mathrm{G}(X)=\exp (\mathrm{E}(\log X))=\mathrm{e}^{\mu}, \quad \operatorname{Var}_{g}(X)=\operatorname{Var}(\log X)=\sigma^{2}
$$

The importance in AHP of this distribution lies in the following fact: if $X \sim \log \mathscr{N}(\mu, \sigma)$, then $1 / X$ also follows a log-normal distribution. More concretely, $1 / X \sim \log \mathscr{N}(-\mu, \sigma)$.

We will use the following two results, which can be found in any textbook dealing with multivariate normal distributions.

Theorem 9 The random vector $\mathbf{x} \in \mathbb{R}^{k}$ is multivariate normal if and only if $\mathbf{a}^{T} \mathbf{x}$ is univariate normal for all $\mathbf{a} \in \mathbb{R}^{k}$.

Theorem 10 If the random variables $X_{1}, \ldots, X_{m}$ are independent and if $X_{i}$ has a normal distribution $(i=1, \ldots, m)$, then $a_{1} X_{1}+\cdots a_{m} X_{m}$ has a normal distribution for arbitrary constants $a_{1}, \ldots, a_{m} \in \mathbb{R}$.

When the judgements are independent and follow a log-normal distribution, we can give the following theorem.

Theorem 11 Let $A=\left(a_{i j}\right) \in \mathscr{M}_{n}^{+}$be a reciprocal random matrix. Assume that $a_{i j}$ are independent for $1 \leq i<j \leq n$ and $a_{i j} \sim \log \mathscr{N}\left(\mu_{i j}, \sigma_{i j}\right)$. Let $B=\left(b_{i j}\right)$ be the closest consistent matrix to $A$ in the sense of the distance defined in (1) and $\mathbf{x}=\left[x_{1}, \ldots, x_{n}\right]^{T}$ be a priority vector of $B$. Then the random vectors $\mathbf{y}=\left[\log x_{1}, \ldots, \log x_{n}\right]^{T}$ and

$$
\mathbf{b}=\left[\log b_{12}, \ldots, \log b_{1 n}, \log b_{23}, \ldots, \log b_{2 n}, \ldots, \log b_{n-1, n}\right]^{T}
$$

follow a multivariate normal distribution.
Proof: We use Theorem 9 to prove that $\mathbf{y}$ has a multivariate normal distribution. Let $\mathbf{a}=$ $\left[\xi_{1}, \ldots, \xi_{n}\right]^{T} \in \mathbb{R}^{n}$. From $x_{i}=C \sqrt[n]{a_{i 1} \cdots a_{i n}}$ for some fixed constant $C>0$, if we denote $l_{i j}=\log \left(a_{i j}\right)$ for all indices $i, j$, then

$$
\begin{equation*}
\mathbf{a}^{T} \mathbf{y}=\sum_{i=1}^{n} \xi_{i} \log x_{i}=\frac{C}{n} \sum_{i=1}^{n} \xi_{i}\left(l_{i 1}+\cdots+l_{i n}\right) . \tag{11}
\end{equation*}
$$

Since $a_{i j}$ are independent for $1 \leq i<j \leq n$, from Theorems 9 and 10, the vector

$$
\mathbf{1}=\left[l_{12}, \ldots, l_{1 n}, l_{23}, \ldots, l_{2 n}, \ldots, l_{n-1, n}\right]^{T} \in \mathbb{R}^{p}
$$

(here $p=n(n-1) / 2$ ) has a multivariate normal distribution. In addition, using $l_{i j}=-l_{j i}, l_{i i}=0$, and (11), we can see that there exists $\mathbf{c} \in \mathbb{R}^{p}$ such that $\mathbf{a}^{T} \mathbf{y}=\mathbf{c}^{T} \mathbf{l}$. By Theorem $9, \mathbf{a}^{T} \mathbf{y}$ has a univariate normal distribution. Since $\mathbf{a}$ is arbitrary, again by Theorem 9, the random vector $\mathbf{y}$ has a multivariate normal distribution.

Let $\mathbf{d}=\left[d_{12}, \ldots, d_{n-1, n}\right]^{T} \in \mathbb{R}^{p}$. By using $b_{i j}=x_{i} / x_{j}$ we have

$$
\mathbf{d}^{T} \mathbf{b}=\sum_{i<j} d_{i j} \log b_{i j}=\sum_{i<j} d_{i j}\left(\log x_{i}-\log x_{j}\right)=\frac{C}{n} \sum_{i<j} \sum_{k=1}^{n} d_{i j}\left(l_{i k}-l_{j k}\right)
$$

Using again $l_{r s}=-l_{s r}$ and $l_{r r}=0$, there exists a vector $\mathbf{e} \in \mathbb{R}^{p}$ such $\mathbf{d}^{T} \mathbf{b}=\mathbf{e}^{T} \mathbf{l}$. A similar argument as before can be used to prove that $\mathbf{b}$ follows a multivariate normal distribution.

We do not specifiy the parameters of the multivariate distributions of the foregoing theorem as they can be easily found in Theorem 3, Theorem 5, and Corollary 1.

Example. Let us consider the following reciprocal random matrix

$$
A=\left[\begin{array}{ccc}
1 & a_{12} & a_{13} \\
1 / a_{12} & 1 & 2 \\
1 / a_{13} & 1 / 2 & 1
\end{array}\right] .
$$

The expert considers $3 \leq a_{12} \leq 4$ and $4 \leq a_{13} \leq 5$. Therefore, it is natural to set $\mathrm{G}\left(a_{12}\right)=\sqrt{12}$ and $\mathrm{G}\left(a_{13}\right)=\sqrt{20}$. The expert assumes that $a_{12}$ and $a_{13}$ follow a log-normal distribution and these variables are independent. To set the geometric variance of $a_{12}$, several random samples from the log-normal distribution with $\mathrm{G}\left(a_{12}\right)=\sqrt{12}$ and $\operatorname{Var}_{g}\left(a_{12}\right)=0.5^{2}$ were generated. In Octave, ten samples can be easily obtained by executing exp(normrnd(log(sqrt(12)), $0.5,10,1$ )). By performing this, we can observe that there are samples outside [3,4], which is not admissible by the expert, and therefore, we must decrease the variance. After several tries, the expert says that the value of $\operatorname{Var}_{g}\left(a_{12}\right)=0.05^{2}$ is adequate. In a similar way, $\mathrm{G}\left(a_{13}\right)=\sqrt{20}$ and $\operatorname{Var}_{g}\left(a_{13}\right)=0.05^{2}$ will be considered.

We denote $\gamma_{12}=\mathrm{G}\left(a_{12}\right), \gamma_{13}=\mathrm{G}\left(a_{13}\right)$, and $\omega=\operatorname{Var}_{g}\left(a_{12}\right)=\operatorname{Var}_{g}\left(a_{13}\right)$. Let $B=\left(b_{i j}\right)$ the consistent matrix closest to $A$ and let $\left[x_{1} x_{2} x_{3}\right]^{T}$ be a priority vector of $B$. By Theorem 3, there exists $C>0$ such that

$$
\mathrm{G}\left(x_{1}\right)=C \sqrt[3]{\gamma_{12} \gamma_{13}}, \quad \mathrm{G}\left(x_{2}\right)=C \sqrt[3]{2 / \gamma_{12}}, \quad \mathrm{G}\left(x_{3}\right)=C \sqrt[3]{1 /\left(2 \gamma_{13}\right)}, \quad \mathrm{G}\left(b_{i j}\right)=\mathrm{G}\left(x_{i}\right) / \mathrm{G}\left(x_{j}\right)
$$

As an example we shall find $\operatorname{pr}\left(x_{1}<2 x_{2}\right)$ and $\operatorname{pr}\left(x_{1}<3 x_{2} \& x_{1}<5 x_{3}\right)$. Observe first that

$$
\operatorname{pr}\left(x_{1}<x_{2}\right)=\operatorname{pr}\left(x_{1} / x_{2}<2\right)=\operatorname{pr}\left(b_{12}<2\right)=\operatorname{pr}\left(\log b_{12}<\log 2\right) .
$$

By Theorem 11, $\log b_{12}$ follows a normal distribution. To find its parameters, we apply Theorem 3:

$$
\begin{equation*}
\mathrm{E}\left(\log b_{12}\right)=\log \left(\mathrm{G}\left(b_{12}\right)\right)=\log \left(\mathrm{G}\left(x_{1}\right) / \mathrm{G}\left(x_{2}\right)\right)=\frac{1}{3}\left[2 \log \gamma_{12}+\log \gamma_{13}-\log 2\right] \simeq 1.097 \tag{12}
\end{equation*}
$$

By Theorem 5, one gets $\operatorname{Var}\left(\log b_{12}\right)=\operatorname{Var}_{g}\left(b_{12}\right)=\operatorname{Var}_{g}\left(x_{1}\right)+\operatorname{Var}_{g}\left(x_{2}\right)-2 \operatorname{Cov}_{g}\left(x_{1}, x_{2}\right)$. But Corollary 1 leads to

$$
\begin{aligned}
& \operatorname{Var}_{g}\left(x_{1}\right)=\frac{1}{9}\left(\operatorname{Var}_{g}\left(a_{11}\right)+\operatorname{Var}_{g}\left(a_{12}\right)+\operatorname{Var}_{g}\left(a_{13}\right)\right)=\frac{2 \omega}{9} \\
& \operatorname{Var}_{g}\left(x_{2}\right)=\frac{1}{9}\left(\operatorname{Var}_{g}\left(a_{21}\right)+\operatorname{Var}_{g}\left(a_{22}\right)+\operatorname{Var}_{g}\left(a_{23}\right)\right)=\frac{\omega}{9}
\end{aligned}
$$

and

$$
\operatorname{Cov}_{g}\left(x_{1}, x_{2}\right)=-\frac{1}{9} \operatorname{Var}_{g}\left(a_{12}\right)=-\frac{\omega}{9} .
$$

Therefore, $\operatorname{Var}\left(\log b_{12}\right)=5 \omega / 9 \simeq 0.00139$. Now, it is simple to compute $\operatorname{pr}\left(\log b_{12}<\log 2\right)$, obtaining that this probability is approximately 0 .

To find $\operatorname{pr}\left(x_{1}<3 x_{2} \& x_{1}<x_{3}\right)=\operatorname{pr}\left(b_{12}<3 \& b_{13}<1\right)$, we need to know the parameters of the joint distribution of $\left(b_{12}, b_{13}\right)$. By Theorems 9 and 11, $\left(\log b_{12}, \log b_{13}\right)$ follows a bivariate normal distribution. The mean of $\log b_{12}$ was computed in (12). Similarly, we have

$$
\mathrm{E}\left(\log b_{13}\right)=\log \left(\mathrm{G}\left(b_{13}\right)\right)=\log \left(\mathrm{G}\left(x_{1}\right) / \mathrm{G}\left(x_{3}\right)\right)=\frac{1}{3}\left[\log 2+\log \gamma_{12}+2 \log \gamma_{13}\right] \simeq 1.644 .
$$

The covariance matrix of $\left(\log b_{12}, \log b_{13}\right)$ is

$$
\boldsymbol{\Sigma}=\left[\begin{array}{cc}
\operatorname{Var}\left(\log b_{12}\right) & \operatorname{Cov}\left(\log b_{12}, \log b_{13}\right) \\
\operatorname{Cov}\left(\log b_{12}, \log b_{13}\right) & \operatorname{Var}\left(\log b_{13}\right)
\end{array}\right]
$$

which can be computed by using Theorem 5 and Corollary 1. Observe that $\operatorname{Var}\left(\log b_{12}\right)$ was computed before. Since

$$
\begin{aligned}
\operatorname{Var}\left(\log b_{13}\right)= & \operatorname{Var}_{g}\left(b_{13}\right)=\operatorname{Var}_{g}\left(x_{1}\right)+\operatorname{Var}_{g}\left(x_{3}\right)-2 \operatorname{Cov}_{g}\left(x_{1}, x_{3}\right) \\
= & \frac{1}{9}\left[\left(\operatorname{Var}_{g}\left(a_{11}\right)+\operatorname{Var}_{g}\left(a_{12}\right)+\operatorname{Var}_{g}\left(a_{13}\right)\right)+\right. \\
& \left.+\left(\operatorname{Var}_{g}\left(a_{31}\right)+\operatorname{Var}_{g}\left(a_{32}\right)+\operatorname{Var}_{g}\left(a_{33}\right)\right)+2 \operatorname{Var}_{g}\left(a_{13}\right)\right]=\frac{5 \omega}{9}
\end{aligned}
$$

and

$$
\begin{aligned}
\operatorname{Cov}\left(\log b_{12}, \log b_{13}\right) & =\operatorname{Cov}_{g}\left(b_{12}, b_{13}\right) \\
& =\operatorname{Cov}_{g}\left(x_{1}, x_{1}\right)-\operatorname{Cov}_{g}\left(x_{1}, x_{3}\right)-\operatorname{Cov}_{g}\left(x_{2}, x_{1}\right)+\operatorname{Cov}_{g}\left(x_{2}, x_{3}\right) \\
& =\operatorname{Var}_{g}\left(x_{1}\right)+\frac{1}{9} \operatorname{Var}_{g}\left(a_{13}\right)+\frac{1}{9} \operatorname{Var}_{g}\left(a_{21}\right)-\frac{1}{9} \operatorname{Var}_{g}\left(a_{23}\right)=\frac{4 \omega}{9},
\end{aligned}
$$

we get

$$
\boldsymbol{\Sigma}=\frac{\omega}{9}\left[\begin{array}{ll}
5 & 4 \\
4 & 5
\end{array}\right] .
$$

Observe that in this example, matrix $\Sigma$ is not singular.
If $\boldsymbol{\Sigma}$ were singular, then there would exist constants $\alpha, \beta \in \mathbb{R}$ such that $\log b_{12}=\alpha \log b_{13}+\beta$. This constants can be easily obtained from Theorem 1 and $b_{i j}=x_{i} / x_{j}$. In this case (which recall it is not satisfied by the example), one can find $\operatorname{pr}\left(b_{12}<3 \& b_{13}<5\right)$.

Finally, to find $\operatorname{pr}\left(b_{12}<3 \& b_{13}<5\right)=\operatorname{pr}\left(\log b_{12}<\log 3 \& \log b_{13}<0\right)$, we will use the Octave program. By executing

```
g12=sqrt(12); g13=sqrt(20);
e1=(2*log(g12)+log(g13)-\operatorname{log}(2))/3; % Mean of log(b12)
e2=(2*log}(g13)+\operatorname{log}(g12)+\operatorname{log}(2))/3; % Mean of log(b13
mu = [e1 e2];
om=0.05^2; % Omega
Sigma= [5 4; 4 5]*om/9; % Covariance matrix of (log b12,log b13)
mvncdf([log(3) log(5)],mu,Sigma) % pr(log b12 < log 3 & log b13 < log 5)
```

we obtain $\operatorname{pr}\left(b_{12}<3 \& b_{13}<5\right) \simeq 0.172$.

## 4 Case study

This case study refers to a manufacturing firm that must decide about implementing one or more of five maintenance actions ( $\mathrm{MA}_{1}, \mathrm{MA}_{2}, \mathrm{MA}_{3}, \mathrm{MA}_{4}, \mathrm{MA}_{5}$ ) aimed at keeping an industrial water distribution system (IWDS), which feeds the company factories, under suitable operational conditions. Consequently, the aim is to minimize the plant shutdown risk. These actions must be prioritized for the purpose of finding a suitable trade-off between improving the plant condition, while not shouldering the simultaneous implementation of numerous interventions. The AHP

| Policy | ID Alternative | Maintenance action description |
| :---: | :---: | :--- |
| Preventive | $\mathrm{MA}_{1}$ | Electric pump redundancy |
| Corrective | $\mathrm{MA}_{2}$ | Preliminary supply of "special parts" (such as valves, fittings, <br> and pipes), to make eventual substitution interventions faster |
|  | $\mathrm{MA}_{3}$ | Intensifying plant flexibility by increasing the number of dis- <br> connection points in the water network for closing those parts <br> to be maintained, and avoiding plant shutdown |
| Creation of water storage, in case of sudden interruption of the |  |  |
| water service |  |  |

Table 1: Description of the maintenance actions to be ranked
technique is applied to obtain the final ranking of actions. These maintenance actions belong to the following categories of maintenance policies: preventive, corrective, and predictive. The description of the actions focused on the IWDS in relation to their policy categories is provided in Table 1.

Those maintenance actions are evaluated by means of four criteria ( $\mathrm{C}_{1}, \mathrm{C}_{2}, \mathrm{C}_{3}, \mathrm{C}_{4}$ ). The evaluation criteria considered are, respectively: security; cost; productivity; and hygiene.

The first criterion refers to the plant's compliance with the regulations in force. The second criterion regards the cost for implementing an action and facing a possible plant shutdown. The third criterion is related to the fulfilment of production standards and then to the need to keep the system available. Lastly, the fourth criterion evaluates the hygienic conditions for drinking water supply to the personnel and plant sanitation. The hierarchical structure of the problem is represented in Figure 1.

The vector of criteria weights is obtained by involving a decision group, whose components $\left(D_{1}, D_{2}, D_{3}\right)$ are assumed to have different weights in the decision process. Table 2 shows the roles of each decision maker and their weights, whereas Table 3 reports their pairwise comparison judgments of the criteria, collected in three random reciprocal matrices.

| Decision maker | Role | Weight |
| :---: | :--- | :---: |
| $\mathrm{D}_{1}$ | Technician | $40 \%$ |
| $\mathrm{D}_{2}$ | Quality manager | $35 \%$ |
| $\mathrm{D}_{3}$ | Productivity manager | $25 \%$ |

Table 2: Roles and weights of the decision makers

In formulating their judgements, the experts had doubts in assigning some evaluations. Particularly, experts $D_{1}$ and $D_{3}$ doubted in expressing a clear opinion about the pairwise comparisons


Figure 1: Hierarchical structure

$\left.$| $\mathrm{D}_{1}$ | $\mathrm{C}_{1}$ | $\mathrm{C}_{2}$ | $\mathrm{C}_{3}$ | $\mathrm{C}_{4}$ |
| :---: | :---: | :---: | :---: | :---: |
| $\mathrm{C}_{1}$ | 1 | 5 | 4 | $X_{1}$ |
| $\mathrm{C}_{2}$ | $1 / 5$ | 1 | 3 | $1 / 5$ |
| $\mathrm{C}_{3}$ | $1 / 4$ | $1 / 3$ | 1 | $1 / 5$ |
| $\mathrm{C}_{4}$ | $X_{1}^{-1}$ | 5 | 5 | 1 |$\quad$| $\mathrm{D}_{2}$ | $\mathrm{C}_{1}$ | $\mathrm{C}_{2}$ | $\mathrm{C}_{3}$ | $\mathrm{C}_{4}$ |
| :---: | :---: | :---: | :---: | :---: |
| $\mathrm{C}_{1}$ | 1 | 3 | 3 | 1 |
| $\mathrm{C}_{2}$ | $1 / 3$ | 1 | $X_{2}$ | $1 / 5$ |
| $\mathrm{C}_{3}$ | $1 / 3$ | $X_{2}^{-1}$ | 1 | $1 / 4$ |
| $\mathrm{C}_{4}$ | 1 | 5 | 4 | 1 | \right\rvert\, | $\mathrm{D}_{3}$ | $\mathrm{C}_{1}$ | $\mathrm{C}_{2}$ | $\mathrm{C}_{3}$ | $\mathrm{C}_{4}$ |
| :--- | :---: | :---: | :---: | :---: |
| $\mathrm{C}_{1}$ | 1 | $1 / 3$ | $1 / 6$ | $X_{3}$ |
| $\mathrm{C}_{2}$ | 3 | 1 | $1 / 3$ | 2 |
| $\mathrm{C}_{3}$ | 6 | 3 | 1 | 3 |
| $\mathrm{C}_{4}$ | $X_{3}^{-1}$ | $1 / 2$ | $1 / 3$ | 1 |

Table 3: Decision-makers' random reciprocal matrices of criteria evaluations. The first matrix is $A_{1}$, the second is $A_{2}$, and the third is $A_{3}$.
$C_{1} / C_{4}$, that is to say, between security and hygiene. Specifically, $D_{1}$ doubted between the values of 1 and 2 , whereas $D_{3}$ doubted between 0.20 and 0.25 . Moreover, expert $D_{2}$ doubted between the values 2 and 3 to be assigned to the pairwise comparison $C_{2} / C_{3}$, related to the aspects of cost and productivity. For these reasons, we consider three random reciprocal matrices, two of them with random entry $a_{14}$ and the other with random entry $a_{23}$, in addition to their relative reciprocal entries $a_{14}^{-1}$ and $a_{23}^{-1}$. These entries are positive random variables. Let $A_{i}$ be the reciprocal matrix provided by the $i$ th expert and let $X_{1}, X_{2}$, and $X_{3}$ be the random variables $a_{14}, a_{23}$, and $a_{14}$ for the experts $\mathrm{D}_{1}, \mathrm{D}_{2}$, and $\mathrm{D}_{3}$, respectively. We assume that these random variables are continuous and uniformly distributed on the aforementioned intervals, specifically, $X_{1} \sim \mathscr{U}(1,2), X_{2} \sim \mathscr{U}(2,3)$, and $X_{3} \sim \mathscr{U}(0.2,0.25)$. It is simple to check (see the appendix) that

| Random variable | Geom. Expectation | Geom. Variance |
| :---: | :---: | :---: |
| $X_{1}$ | $\mathrm{G}\left(X_{1}\right) \simeq 1.472$ | $\operatorname{Var}_{g}\left(X_{1}\right)=0.0391$ |
| $X_{2}$ | $\mathrm{G}\left(X_{2}\right) \simeq 2.483$ | $\operatorname{Var}_{g}\left(X_{2}\right)=0.0136$ |
| $X_{3}$ | $\mathrm{G}\left(X_{3}\right) \simeq 0.225$ | $\operatorname{Var}_{g}\left(X_{3}\right)=0.00414$ |

We apply Theorem 3 to calculate the geometric expectations, and Theorems 4 and 5 to obtain the geometric variances and covariances. Let $B_{i}$ be the closest consistent matrix to $A_{i}$ and let $\mathbf{x}_{i}$
be a priority vector of $B_{i}$. We have that there exists $C_{1}>0$ such that

$$
\mathrm{G}\left(\mathbf{x}_{1}\right)=C_{1}\left[\begin{array}{c}
\sqrt[4]{1 \cdot 5 \cdot 4 \cdot \mathrm{G}\left(X_{1}\right)} \\
\sqrt[4]{1 / 5 \cdot 1 \cdot 3 \cdot 1 / 5} \\
\sqrt[4]{1 / 4 \cdot 1 / 3 \cdot 1 \cdot 1 / 5} \\
\sqrt[4]{\mathrm{G}\left(X_{1}^{-1}\right) \cdot 5 \cdot 5 \cdot 1}
\end{array}\right] \simeq C_{1}\left[\begin{array}{c}
2.329 \\
0.5886 \\
0.3593 \\
2.030
\end{array}\right]
$$

and analogously,

$$
\mathrm{G}\left(\mathrm{x}_{2}\right) \simeq C_{2}\left[\begin{array}{lllll}
1.732 & 0.6379 & 0.4280 & 2.115
\end{array}\right]^{T}, \quad \mathrm{G}\left(\mathrm{x}_{3}\right) \simeq C_{3}\left[\begin{array}{lllll}
0.3342 & 1.189 & 2.711 & 0.9282
\end{array}\right]^{T}
$$

for some $C_{2}, C_{3}>0$.
Furthermore, for each decision maker, as shown in subsection 3.1, we can obtain matrices $G_{i}$ (given by (14), (15), and (16)) representing, respectively, the geometric means for the entries of the consistent matrices that are closer to the given reciprocal random matrices $A_{i}$. In other words, the entry $(r, s)$ of $G_{i}$ is the geometric expectation of the entry $(r, s)$ of $B_{i}$. For the next equations, it is worth remembering the mapping $J: \mathbb{R}^{n} \rightarrow \mathbb{R}^{n}$ defined in Section 2.

$$
\begin{align*}
& \mathrm{D}_{1} \rightarrow G_{1}=\mathrm{G}\left(\mathrm{x}_{1}\right) J\left(\mathrm{G}\left(\mathbf{x}_{1}\right)\right)^{T}=\left[\begin{array}{cccc}
1 & 3.9573 & 6.4824 & 1.1472 \\
0.2527 & 1 & 1.6381 & 0.2899 \\
0.1543 & 0.6105 & 1 & 0.1770 \\
0.8717 & 3.4494 & 5.6504 & 1
\end{array}\right],  \tag{14}\\
& \mathrm{D}_{2} \rightarrow G_{2}=\mathrm{G}\left(\mathrm{x}_{2}\right) J\left(\mathrm{G}\left(\mathbf{x}_{2}\right)\right)^{T}=\left[\begin{array}{cccc}
1 & 2.7154 & 4.0468 & 0.8190 \\
0.3683 & 1 & 1.4903 & 0.3016 \\
0.2471 & 0.6710 & 1 & 0.2024 \\
1.2209 & 3.3153 & 4.9509 & 1
\end{array}\right], \tag{15}
\end{align*}
$$

and

$$
\mathrm{D}_{3} \rightarrow G_{3}=\mathrm{G}\left(\mathrm{x}_{3}\right) J\left(\mathrm{G}\left(\mathrm{x}_{3}\right)\right)^{T}=\left[\begin{array}{cccc}
1 & 0.2810 & 0.1233 & 0.3601  \tag{16}\\
3.5584 & 1 & 0.4387 & 1.2812 \\
8.1114 & 2.2796 & 1 & 2.9205 \\
2.7774 & 0.7805 & 0.3424 & 1
\end{array}\right]
$$

The resemblance of these figures with the respective original judgments is very noticeable.
We will compute the matrices of variances, one for each decision maker. We denote by $\omega_{i}=$ $\operatorname{Var}_{g}\left(X_{i}\right)$, values that are computed in (13). For decision maker $\mathrm{D}_{1}$,

$$
\operatorname{Var}_{g}\left(\mathbf{x}_{1}\right)=\left[\begin{array}{c}
\operatorname{Var}_{g}\left(\sqrt[4]{20 X_{1}}\right) \\
\operatorname{Var}_{g}(\sqrt[4]{3 / 25}) \\
\operatorname{Var}_{g}(\sqrt[4]{1 / 60}) \\
\operatorname{Var}_{g}\left(\sqrt[4]{25 / X_{1}}\right)
\end{array}\right]=\left[\begin{array}{c}
\omega_{1} / 16 \\
0 \\
0 \\
\omega_{1} / 16
\end{array}\right]
$$

and analogously, for $\mathrm{D}_{2}$ and $\mathrm{D}_{3}$,

$$
\operatorname{Var}_{g}\left(\mathbf{x}_{2}\right)=\left[\begin{array}{llll}
0 & \frac{\omega_{2}}{16} & \frac{\omega_{2}}{16} & 0
\end{array}\right]^{T}, \quad \operatorname{Var}_{g}\left(\mathbf{x}_{3}\right)=\left[\begin{array}{llll}
\frac{\omega_{3}}{16} & 0 & 0 & \frac{\omega_{3}}{16}
\end{array}\right]^{T} .
$$

Let $\Sigma_{g}\left(\mathbf{x}_{i}\right)$ be the geometric variance-covariance matrix of the random vector $\mathbf{x}_{i}$. By doing similar computations as in the example of the subsection 3.3,

$$
\Sigma_{g}\left(\mathbf{x}_{1}\right)=\frac{\omega_{1}}{16}\left[\begin{array}{cccc}
1 & 0 & 0 & -1 \\
0 & 0 & 0 & 0 \\
0 & 0 & 0 & 0 \\
-1 & 0 & 0 & 1
\end{array}\right], \quad \Sigma_{g}\left(\mathbf{x}_{2}\right)=\frac{\omega_{2}}{16}\left[\begin{array}{cccc}
0 & 0 & 0 & 0 \\
0 & 1 & -1 & 0 \\
0 & -1 & 1 & 0 \\
0 & 0 & 0 & 0
\end{array}\right]
$$

and

$$
\Sigma_{g}\left(\mathbf{x}_{3}\right)=\frac{\omega_{3}}{16}\left[\begin{array}{cccc}
1 & 0 & 0 & -1 \\
0 & 0 & 0 & 0 \\
0 & 0 & 0 & 0 \\
-1 & 0 & 0 & 1
\end{array}\right]
$$

Finally, if we denote by $V_{i}$ the matrix whose ( $r, s$ ) entry is the geometric variance of the ( $r, s$ ) entry of $B_{i}$, then again by performing similar computations as in the example of subsection 3.3,

$$
V_{1}=\frac{\omega_{1}}{16}\left[\begin{array}{llll}
0 & 1 & 1 & 4 \\
1 & 0 & 0 & 1 \\
1 & 0 & 0 & 1 \\
4 & 1 & 1 & 0
\end{array}\right], \quad V_{2}=\frac{\omega_{2}}{16}\left[\begin{array}{cccc}
0 & 1 & 1 & 0 \\
1 & 0 & 4 & 1 \\
1 & 4 & 0 & 1 \\
0 & 1 & 1 & 0
\end{array}\right], \quad V_{3}=\frac{\omega_{3}}{16}\left[\begin{array}{cccc}
0 & 1 & 1 & 4 \\
1 & 0 & 0 & 1 \\
1 & 0 & 0 & 1 \\
4 & 1 & 1 & 0
\end{array}\right]
$$

By considering $\omega_{1}=0.0391, \omega_{2}=0.0136$, and $\omega_{3}=0.00414$, (these values were shown in (13)) and using some specific values of $u$ (as in the numerical example of subsection 3.3), we can use Theorem 6 to calculate the lower bounds of the probability for each considered variable. This is shown in Table 4. The probabilities that the considered variables do not belong to the indicated intervals are almost negligible. For example, the probability that $X_{2}$ (corresponding to $b_{23}$ for expert $\mathrm{D}_{2}$ ) does not belong to the interval [1.1041, 2.0117] is lower than $1-0.962=0.0377$. This confirms the goodness of the evaluations.

Note that, although the study has been performed only for those variables originally introducing randomness in the original matrices $A_{i}$, similar calculations should be performed for all the random entries of matrices $B_{i}$ that can be identified by the non-vanishing positions of the corresponding matrices $V_{i}$.

After having shared results with the decision-makers, who agreed with the final composition of the three matrices shown in (14), (15), and (16), their entries are aggregated in a single matrix (17) using the geometric mean. The corresponding priority vector is given in the last column of (17).

|  | $\mathrm{C}_{1}$ | $\mathrm{C}_{2}$ | $\mathrm{C}_{3}$ | $\mathrm{C}_{4}$ | Priorities |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{C}_{1}$ | 1 | 1.791 | 2.041 | 0.763 | $29.77 \%$ |
| $\mathrm{C}_{2}$ | 0.558 | 1 | 1.140 | 0.426 | $16.63 \%$ |
| $\mathrm{C}_{3}$ | 0.490 | 0.877 | 1 | 0.374 | $14.59 \%$ |
| $\mathrm{C}_{4}$ | 1.310 | 2.346 | 2.675 | 1 | $39.01 \%$ |

Table 5 gives the evaluations of the problem alternatives related to the considered criteria. The last two columns, respectively, give the local priorities, given by their corresponding Perron vectors, and the values of the consistency ratios CR. In particular, the consistency of the judgment is verified, because the CR values do not surpass the threshold of 0.1 (see, for example, [25, 26]).

On the basis of criteria priorities, the global score for each alternative has been obtained by applying the weighted sum of the respective local priorities, and the final ranking is shown in (18).

| Reference random matrix | Random variable of the closest consistent matrix | Value of $u$ | Interval of variable | Lower bound of the probability |
| :---: | :---: | :---: | :---: | :---: |
| $A_{1}$ | $b_{14}$ | 0.7 | [0.5697, 2.3103] | 0.980 |
|  |  | 0.3 | [0.8499, 1.5449] | 0.891 |
|  |  | 0.15 | [0.9874, 1.3329] | 0.565 |
| $A_{2}$ | $b_{23}$ | 0.7 | [0.7400, 3.0011] | 0.993 |
|  |  | 0.3 | [1.1041, 2.0117] | 0.962 |
|  |  | 0.15 | [1.2827, 1.7315] | 0.849 |
| $A_{3}$ | $b_{14}$ | 0.7 | [0.1789, 0.7251] | 0.998 |
|  |  | 0.3 | [0.2667, 0.4860] | 0.988 |
|  |  | 0.15 | [0.3099, 0.4183] | 0.954 |

Table 4: Lower bounds of the probability

| Position | Alternative | Score |
| :---: | :---: | :---: |
| $1^{\text {st }}$ | $\mathrm{MA}_{5}$ | 0.4424 |
| $2^{\text {nd }}$ | $\mathrm{MA}_{1}$ | 0.2248 |
| $3^{\text {rd }}$ | $\mathrm{MA}_{3}$ | 0.1254 |
| $4^{\text {th }}$ | $\mathrm{MA}_{4}$ | 0.1130 |
| $5^{\text {th }}$ | $\mathrm{MA}_{2}$ | 0.0944 |

The ranking gives the prioritization values for the five maintenance actions starting from the $\mathrm{MA}_{5}$ alternative, which corresponds to the predictive maintenance policy. Moreover, it is interesting to note that the corrective policies ( $\mathrm{MA}_{3}, \mathrm{MA}_{4}$ and $\mathrm{MA}_{2}$ ) have no relevant priorities in minimizing the plant shutdown risk, and the relative interventions may be postponed.

## 5 Conclusions

Decision-making in problem-solving contexts seeks to select and implement the most appropriate solution with the aim of optimizing the generally broad range of available possibilities. The most common difficulty is represented by a condition of uncertainty, in which decision-makers may be immersed in the task of attributing their evaluations and making suitable selections by facing various factors or criteria. We claim that a probabilistic approach can be considered a good support for this type of situation. For this reason, the use of the probability theory is herein proposed in integration with the Analytic Hierarchy Process, which is one of the most widespread methods used to carry out decision-making processes.

The case in which an expert or a group of decision-makers have doubts in assigning crisp judgments, but can provide probabilistic values, is considered. In this context, the pairwise comparison matrices of AHP are treated as random reciprocal matrices with one or more random

| $\mathrm{C}_{1}$ | $\mathrm{MA}_{1}$ | $\mathrm{MA}_{2}$ | $\mathrm{MA}_{3}$ | $\mathrm{MA}_{4}$ | $\mathrm{MA}_{5}$ | Local priorities | CR |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{MA}_{1}$ | 1 | 5 | 4 | 2 | $1 / 3$ | 0.2383 |  |
| $\mathrm{MA}_{2}$ | $1 / 5$ | 1 | 1 | $1 / 3$ | $1 / 6$ | 0.0579 |  |
| $\mathrm{MA}_{3}$ | $1 / 4$ | 1 | 1 | $1 / 3$ | $1 / 3$ | 0.0755 | 0.0748 |
| $\mathrm{MA}_{4}$ | $1 / 2$ | 3 | 3 | 1 | $1 / 6$ | 0.1387 |  |
| $\mathrm{MA}_{5}$ | 3 | 6 | 3 | 6 | 1 | 0.4896 |  |
|  |  |  |  |  |  |  |  |
| $\mathrm{C}_{2}$ | $\mathrm{MA}_{1}$ | $\mathrm{MA}_{2}$ | $\mathrm{MA}_{3}$ | $\mathrm{MA}_{4}$ | $\mathrm{MA}_{5}$ | Local priorities | CR |
| $\mathrm{MA}_{1}$ | 1 | $1 / 3$ | $1 / 2$ | $1 / 4$ | 7 | 0.2283 |  |
| $\mathrm{MA}_{2}$ | 3 | 1 | 2 | 1 | 9 | 0.2897 |  |
| $\mathrm{MA}_{3}$ | 2 | $1 / 2$ | 1 | 2 | 7 | 0.1747 | 0.2855 |
| $\mathrm{MA}_{4}$ | 4 | 1 | $1 / 2$ | 1 | 9 | 0.2843 |  |
| $\mathrm{MA}_{5}$ | $1 / 7$ | $1 / 9$ | $1 / 7$ | $1 / 9$ | 1 | 0.0230 |  |
|  |  |  |  |  |  |  |  |
| $\mathrm{C}_{3}$ | $\mathrm{MA}_{1}$ | $\mathrm{MA}_{2}$ | MA |  |  |  |  |
| $\mathrm{MA}_{1}$ | 1 | 6 | 5 | $\mathrm{MA}_{4}$ | $\mathrm{MA}_{5}$ | Local priorities | CR |
| $\mathrm{MA}_{2}$ | $1 / 6$ | 1 | $1 / 2$ | $1 / 2$ | $1 / 4$ | 0.2672 |  |
| $\mathrm{MA}_{3}$ | $1 / 5$ | 2 | 1 | 3 | $1 / 5$ | 0.0461 |  |
| $\mathrm{MA}_{4}$ | $1 / 4$ | 2 | $1 / 3$ | 1 | $1 / 6$ | 0.1011 | 0.0838 |
| $\mathrm{MA}_{5}$ | 4 | 7 | 5 | 6 | 1 | 0.5217 |  |

Table 5: Evaluation of alternatives respect to the criteria, local priorities and CR value
entries, which are random positive variables that capture expert uncertainty. We have developed the necessary theory to handle AHP-based decisions under the umbrella of the probability theory. In addition, lower bounds of probability in terms of confidence intervals for the various variables involved are estimated. The obtained results confirm the goodness of proposal.

A case study focused on a decision-making process to be undertaken in a manufacturing firm is approached and resolved as a real-world case-study. Specifically, the AHP technique is applied to prioritize five maintenance actions tailored to the industrial water distribution system feeding the industrial plants of the firm. The aim is to pursue technological innovation and structure a long-term strategy of maintenance for the organization.

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## Appendix

For the sake of general readability, in this appendix we provide the proof of Theorem 7 presented in [1], a source which is not in English. The following lemma is needed.

Lemma 1 If $X$ and $Y$ are random variable such that $\mathrm{E}(X)=\mathrm{E}(Y)=0$ and $\operatorname{Var}(X)=\operatorname{Var}(Y)=1$, then $\mathrm{E}\left(\max \left\{X^{2}, Y^{2}\right\}\right) \leq 1+\sqrt{1-\rho^{2}}$, where $\rho$ is the correlation between $X$ and $Y$.

Proof: By the hypotheses,

$$
\rho=\frac{\operatorname{Cov}(X, Y)}{\sqrt{\operatorname{Var}(X)} \sqrt{\operatorname{Var}(Y)}}=\mathrm{E}(X Y)-\mathrm{E}(X) \mathrm{E}(Y)=\mathrm{E}(X Y) .
$$

Furthermore, $1=\operatorname{Var}(X)=\mathrm{E}\left(X^{2}\right)-\mathrm{E}(X)^{2}=\mathrm{E}\left(X^{2}\right)$, and $1=\mathrm{E}\left(Y^{2}\right)$. Since $2 \max \left\{X^{2}, Y^{2}\right\}=$ $\left|X^{2}-Y^{2}\right|+X^{2}+Y^{2}$, we have

$$
2 \mathrm{E}\left(\max \left\{X^{2}, Y^{2}\right\}\right)=\mathrm{E}\left(\left|X^{2}-Y^{2}\right|\right)+\mathrm{E}\left(X^{2}\right)+\mathrm{E}\left(Y^{2}\right)=\mathrm{E}\left(\left|X^{2}-Y^{2}\right|\right)+2,
$$

Therefore, it is enough to prove $\mathrm{E}\left(\left|X^{2}-Y^{2}\right|\right) \leq 2 \sqrt{1-\mathrm{E}(X Y)^{2}}$.
Now we use the Cauchy-Schwartz inequality for random variables, i.e., if $U$ and $V$ are random variables, then $[\mathrm{E}|U V|]^{2} \leq \mathrm{E}\left(U^{2}\right) \mathrm{E}\left(V^{2}\right)$.

$$
\begin{aligned}
{\left[\mathrm{E}\left|X^{2}-Y^{2}\right|\right]^{2} } & =[\mathrm{E}(|X+Y| \cdot|X-Y|)]^{2} \\
& \leq \mathrm{E}\left(X^{2}+Y^{2}+2 X Y\right) \mathrm{E}\left(X^{2}+Y^{2}-2 X Y\right) \\
& =\left[\mathrm{E}\left(X^{2}\right)+\mathrm{E}\left(Y^{2}\right)+2 \mathrm{E}(X Y)\right]\left[\mathrm{E}\left(X^{2}\right)+\mathrm{E}\left(Y^{2}\right)-2 \mathrm{E}(X Y)\right] \\
& =(2+2 \rho)(2-2 \rho)=4\left(1-\rho^{2}\right) .
\end{aligned}
$$

Therefore, $\mathrm{E}\left(\left|X^{2}-Y^{2}\right|\right) \leq 2 \sqrt{1-\rho^{2}}$.
Proof of Theorem 7: Let $Z=\max \{X, Y\}$. It is clear that $Z^{2}=\max \left\{X^{2}, Y^{2}\right\}$. Now we have, by Markov's inequality and the previous lemma,

$$
\begin{aligned}
\operatorname{pr}\left(\left|X-\mu_{x}\right| \geq \varepsilon \sigma_{x} \text { or }\left|Y-\mu_{y}\right| \geq \varepsilon \sigma_{y}\right) & =\operatorname{pr}\left(\left|X-\mu_{x}\right| / \sigma_{x} \geq \varepsilon \text { or }\left|Y-\mu_{y}\right| / \sigma_{y} \geq \varepsilon\right) \\
& =\operatorname{pr}\left(\max \left\{\left|X-\mu_{x}\right|^{2} / \sigma_{x}^{2},\left|Y-\mu_{y}\right|^{2} / \sigma_{y}^{2}\right\} \geq \varepsilon^{2}\right) \\
& \leq \frac{1}{\varepsilon^{2}} \mathrm{E}\left(\max \left\{\left|X-\mu_{x}\right|^{2} / \sigma_{x}^{2},\left|Y-\mu_{y}\right|^{2} / \sigma_{y}^{2}\right\}\right) \\
& \leq \frac{1+\sqrt{1-\rho^{2}}}{\varepsilon^{2}} .
\end{aligned}
$$

Next, we shall compute the geometric expectation and variance of a continuous uniformly distribution $X$ on the interval $[a, b]$. Since $\log (\mathrm{G}(X))=\mathrm{E}(\log X)$ and $\operatorname{Var}_{g}(X)=\operatorname{Var}(\log X)$, it is convenient to study the distribution of $Y=\log (X)$. Let $F_{Y}$ be the cumulative distribution function of $Y$.
$F_{Y}(y)=\operatorname{pr}(Y \leq y)=\operatorname{pr}(\log X \leq y)=\operatorname{pr}\left(X \leq \mathrm{e}^{y}\right)=\left\{\begin{array}{cl}0 & \text { if } y<\log a, \\ \left(\mathrm{e}^{y}-a\right) /(b-a) & \text { if } \log a \leq y \leq \log b, \\ 1 & \text { if } \log b<y .\end{array}\right.$

By differentiating we get the density funtion of $Y$ :

$$
f_{Y}(y)=\left\{\begin{array}{cl}
\mathrm{e}^{y} /(b-a) & \text { if } y \in[\log a, \log b] \\
0 & \text { if } y \notin[\log a, \log b] .
\end{array}\right.
$$

From $\mathrm{E}(Y)=\int_{\mathbb{R}} y f_{Y}(y) \mathrm{d} y$ we can get $\mathrm{G}(X)=\exp (\mathrm{E}(Y))$. From $\mathrm{E}\left(Y^{2}\right)=\int_{\mathbb{R}} y^{2} f_{Y}(y) \mathrm{d} y$ and $\operatorname{Var}(Y)=\mathrm{E}\left(Y^{2}\right)-\mathrm{E}(Y)^{2}$ we get the variance of $Y=\log X$.

